

## **CHAPTER - V**

## ***EPILOGUE***

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As a result of boycott of foreign goods, a few native small scale industries thrived at different places in Maharashtra during the *Swadeshi* Movement. During the period of World War-I, the industrial activities in Maharashtra got an opportunity to flourish and stand on firm footing.

It was not an easy task to start a small independent industry and run it successfully under the colonial rule. At that time Shripad started his own glass factory. He was a dynamic person. He developed his factory slowly at Ogalewadi. His seven brothers helped him in various ways. Gurunath's knowledge of glass technique and construction of industry was unique. He had a great view, that's why Ogale started various sections and branches. Gangadharpant's valuable help in selling the shares facilitated the quick sale of the capital in the days when the concern was changed into stock company. The credit of popularizing the Ogale products in the country and creating a universal demand for same from all over goes to Shankar Ogale and was a result of his assiduous efforts. Credit of making crucibles was goes to N. P. Ogale for the successful introduction of a very useful department of the works. The credit of opening a glass factory in Nagpur goes to Digambarpant Ogale. An artist by nature V. P. Ogale emphasized with artistic view to produce all enamelware very beautifully which was going out of the factory and this added to the reputation of the Ogale Enamelware. Avadhutrao Ogale obtained the valuable experience in all branches of Mechanical Engineering. At

Tatanagar he had studied the tinning process and brought that experience to bear on his work in the lantern factory. The plant was worked very successfully and the credit for that goes to all Ogale brothers. 'Ogale Brothers' unity made the glorious days of Ogale Glass Work Ltd.

After some difficulties, when Ogale Glass Works Ltd. developed well; Ogales started various sections like Enamelware, Electric Motors, *Prabhakar* Lantern, *Prabhakar* Safety Stove, Ever-silverware, Toys,.. etc. Thus Ogalewadi became a small group of industries in Maharashtra. Founder of Ogale Glass Works Ltd. Shripad alias Atmarampant Ogale helped and encouraged his brothers to start their own industries in various parts of country; like in Nagpur, Mysore, Travancore, Mumbai, Pimpri,.. etc. They started glass factory in Ceylon also. Because of Ogales ability Ceylon Government and Princely states like Mysore, Travancore invited them and gave them facilities to establish industries in their states. The origin of the 'Ogale Glass Works' lies in the purely industrial efforts of the Ogales supported mainly by the middle class public having the economic uplift of the country at heart and imbued with the ideas of *Swadeshi* with a clean and straight forward behavior and a progressive policy Ogales only aim was to see if they can add to the fame and reputation of Maharashtra and for that matter India. Their goods had demands not only in India, but all over World. Once they established their name in the field of glass industry.

Ogales made schemes for the welfare of his employees. He introduced housing societies with all the amenities like water supply, shops, schools, medical centers, playground, bank, garden,

post-office, a theatre, local market...etc. around the working premises to motivate and upgrade the living standards of the workers and labourers. There they have all the modern facilities. Ogale Glass Works Ltd. was undertaking many philanthropic activities during this time. But due to the assassination of Mahatma Gandhi, the owner was little afraid. Moreover, the economic crisis and labour problems were facing to them. Subsequently the owner decided to stop manufacturing their goods. Again there was a family fend, among the sons of Ogale Brothers. But ultimately it affects the area's economic development and progress.

Initially, Ogale Glass Works Ltd. becomes milestone of industrial revolution in Maharashtra. Now a days this industry is totally closed. There is not any single possibility to restart this industry. Once upon a time 'Ogale' made their name in glass products. Ogale means standard things and high quality. It was only one glass industry who used a mode of 'Blow and Blow' (mouth blowing) in recent India. Nearly 60 years Ogales made their name not only in India but in abroad also. Because of high-quality material, reasonable price and continuity in production, there was aura of faith behind the back of 'Ogale' in business and industrial world. Ogale industry was aroused from determination of *Swadeshi* Movement, which becomes a matter of prestige of not only Maharashtra but India also. Such a industry closed on 24<sup>th</sup> July, 1980. From 1972 it runs in bad phase. So the causes and effects of closure of the Ogale Glass Works Ltd. had been studied in this work.

Ogale Glass Works Ltd. had bond with the industrial court for a number of workers and production of various sections. One time this

industry had 2200 workers. But step by step a number of workers were removed from work after 1974. And eventually in the year 1980, when the industry was closed down, 1557 workers were on work.

Such a big industry that had 2200 workers and its yearly production capacity was to produce 75,000 dozens lanterns, 42,000 stoves, 10,65,000 enamel wares, 16,000 electric motors, 18,000 M.T. glass; and who has such a great customers like Military department, Railway department and Air-India, however this industry slowly came to be on last legs from 1974 and at last it was closed down on 24<sup>th</sup> July, 1980.

From 1970 time to time production was decline. Upto 1974–77 condition was out of control of management. This was making clear in report. Report informed that in 1974 industry produced 97% lanterns, 90% glass, 40% electric motors, 14% stoves, 18% enamel wares in 1980 such a industry made use of its production capacity only – 66% lanterns, 30% glass, 0% electric motors, 10% stoves, 5% enamel wares. In the year 1975 loss of industry was Rs. 8,67,000 it grows to Rs. 71,31,000 in the year 1979.

### **CAUSES OF THE ECONOMIC CRISIS**

There were many resonances for the economic crisis of this once reputed industry. Management neglected many things such as –

1. Production was lower than capacity.
2. Good production sold in lower rate.
3. Increasing of production cost.
4. Mismanagement.
5. Excessive loans.

6. Miss use of loan amount.
7. Extortionate faith on distributor.
8. Incorrect estimate of production cost.
9. Excess workers.
10. To lack of market survey.
11. To lack of knowledge for increase production.

They lost every thing which they acquired and this industry closed down. Workers of Ogale Glass Works Ltd. never received their salary of some months and bonus of some years. These were as below :

**Unpaid Salary :**

Workers of Ogale Glass Works Ltd. did not get the salary for some months. The management of industry didn't pay their unpaid salaries at the time of banging industry. October 1978, April–May–June–July 1980 these five months workers payment was not paid by management.

**Unpaid Bonus :**

Workers of Ogale Glass Works Ltd. did not get the bonus of some years. The management of industry didn't pay those unpaid bonus at the time of banging industry. 1977, 1978, 1979, 1980 those four years workers bonus was not paid by management.

Management given Rs. 20-40 in total Rs. 60 as a advance for the 24 days of October 1978. Like wise Rs. 70 as a advance of the bonus of the year 1977; given to workers at the Diwali occasion of 1980.

**Provident Fund :**

The workers provident fund from 1974 to 80 is required to be deposited with the government. The amount deducted from salary of workers has not been deposited in 'Workers Co-operative Credit Society'. Monthly deduction from salary as a Life Insurance installment has not been deposited, therefore several policies has been lapsed.

The pending amount to be paid by industry is approximately Rs. 2,93, 00,000. The details are as follows –

Sales Tax arrears	-	45,00,000
Provident fund	-	27,00,000
Housing board	-	2,00,000
Fixed term deposit	-	9,00,000
Bonus and Salary	-	50,00,000
Bank lone outstanding	-	11,00,000
Business debt	-	30,00,000
Electricity charges	-	2,00,000
Industrial Finance Co-operation	-	10,00,000
Bonus and other arrears	-	7,00,000
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Total	-	2,93,00,000
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(Daily, 'Pudhari', Kolhapur, 22<sup>nd</sup> June 1981, p.3)

**Immediate Causes :**

Inspite of all the above odd and difficulties, industry was running till 1980, but due to non payment of electricity bills and

unavailability of funds to purchase raw material. So finally the industry was shut down on 24<sup>th</sup> July 1980.

### **EFFECTS OF SHUT DOWN OF OGALE GLASS WORKS LTD.**

Ogale Glass Works Ltd., has brought the prosperity in Ogalewadi region, but due to shut down of industry the region faced the straitened circumstances, as many people from this region were working as workers in this industry, their financial source was industry, due to shut down of industry there was no salary, due to unemployment many families were unable to get their daily bread and butter. Family members dependants on workers were in major crisis, many workers family were badly affected.

Due to shut down of industry not only workers were affected, but the businesses dependant on workers were also affected, the small businesses in this region viz.. Pan shop, General store, Hair cutting saloon, Vegetable vendor's ... etc were on the way of shut down. Everyone's business was collapsed, town was facing financial menace. Banda Bhat, one general store owner told that, 'our shop is running from the early days of industry, even in the wave of global crisis, we never faced the financial crisis due to industry, but due to irregularity of workers payment for two years and shut down of industry from last one year, our business is collapsed. Patil , another shopkeeper told that, 'There is no slack for selling of liquor in this country, when industry was running, we were able to sell liquor of Rs. 2000-3000 per day, but now we are able to sell of Rs. 200-250 only. (Daily, 'Pudhari', Kolhapur, 31<sup>st</sup> July, 1981, p. 5)

Ogale brothers started their Ogale Glass Works Ltd. on the barren land of Virwade and prospered that region, thus barren land of

Virwade is known as 'Ogalewadi'. Initially this region was divided in two social parts 'Owners' and 'Workers', but subsequently middle class came into existence. Ogalewadi was developed as one of the modern industrial region in Maharashtra. Due to industrial region was developed in all aspects. But when industry was shut down in 1980, this region faced the straitened circumstances. The daily turnover capacity of this industry once was Rs.1 lac. Deducting weekly holiday, monthly turnover capacity was Rs. 25 to 27 lacs which led to Rs. 3 crores annually. If management tried again for running this industry in a proper way, it will be again in right track and the economic prosperity of area will take place. There was an attempt to run this industry by M/s. Bhandari Porwal Engineering Co. (Pvt.) Ltd. from July 1981 to 1983, but this experiment was not successful and this Ogale Glass Works Ltd. is finally closed down forever in 1983.