## Annexture-5

## An indicative lists of some of the generic competencies at organization level

List-1	List-2
<ul> <li>A-LEADERSHIP</li> <li>a) Sharing Responsibility</li> <li>b) Holding People Accountable</li> <li>B-INTERPERSONAL</li> </ul>	<ul> <li>A-INTELLECTUAL</li> <li>COMPETENCIES</li> <li>a) Cognitive Capacity</li> <li>b) Creativity</li> </ul>
<ul> <li>INFLUENCING</li> <li>a) Impacting &amp; Influencing</li> <li>b) Communicating ,Listening, Understanding &amp; Responding</li> <li>c) Networking</li> <li>d) Teamwork</li> </ul>	B-FUTURE-BUILDING COMPETENCIES a) Visioning C-MANAGEMENT COMPETENCIES a) Organizational Awareness
<ul> <li>C-MANAGERIAL EFFECTIVENESS</li> <li>a) Result Orientation</li> <li>b) Commitment To Learning</li> <li>c) Client Servicing Orientation</li> <li>d) Concern For Environmental Changes</li> <li>e) Flexibility</li> <li>f) Organizational Awareness</li> <li>g) Planning And Initiation</li> </ul> D-PROBLEM SOLVING <ul> <li>a) Strategic Orientation</li> <li>b) Analytical Thinking</li> <li>c) Innovative Thinking</li> <li>d) Conceptual Thinking</li> <li>e) Decision Making</li> </ul>	<ul> <li>b) Teamwork</li> <li>c) Partnering</li> <li>D-RELATIONSHIP COMPETENCIES</li> <li>a) Interpersonal Relations</li> <li>b) Communication</li> <li>E-PERSONAL COMPETENCIES</li> <li>a) Stamina /Stress Resistance</li> <li>b) Ethics and Values</li> <li>c) Personality</li> <li>d) Behavioural Flexibility</li> <li>e) Self-Confidence</li> <li>F- KNOWLEDGE LEVEL COMPETENCIES</li> <li>a) Operational knowledge</li> </ul>
	<ul><li>b) Numerical interpretation</li><li>c) Identifying Bottlenecks and rectifying them</li><li>d) Knowledge of concerned functional area.</li></ul>