

# Chapter - V

Major Findings and Suggestions.

#### CHAPTER NO. - V

#### MAJOR FINDINGS AND SUGGESTIONS

#### 5.1 INTRODUCTION :-

In the earlier chapters, we have analysed the growth and composition of expenditure or Panchayat Samiti, Kankavli. In this the last chapter, we present the major findings of our study and make a few suggestions. The conclusions drawn here though relate only to Panchayat Samiti, Kankavli may be equally applicable in case of similar local governments.

### 5.2 MAJOR FINDINGS :-

After analysing the growth of public expenditure of the Panchayat Samiti under study with the help of simple and compound growth rates. The following conclusions emerged.

- (1) Construction, education, agriculture, health and social welfare are the major activities of public expenditure of Panchayat Samiti, Kankavli.
- The actual expenditure on these activities

  depended only on availability of grants from the

  Zilla Parishad. However, in many instances,

  the grants were both inadequate and delayed.

  This resulted in limiting the expenditure considerably.
- (3) The analysis shows that the expenditure on agricultural activities consistently increased throughout the period under study. The compound growth rate for period of 17 years in respect of

agricultural expenditure is calculated to be 0.1988 which is highest as compared to all other heads.

- (4) The expenditure on social welfare has also increased over 17 years and the compound growth rate came to be 0.1322.
- (5) As against these two activities there has been minor increase in the expenditure on education and health activities.
- (6) In contrast, the expenditure on construction activities shows a negative increase at the compound growth rate of 0.0457, thus the expenditure on this activity has in fact come down over period of 18 years.

The analysis of the composition and changes therein of the expenditure gave us the following findings-

- (1) The composition of expenditure in the beginning and the changes in it thereafter did not show any specific trend.
- (2) It must have been a matter of chance rather than choice that the expenditure on education was more significant in the total expenditure in the beginning while during the later years the expenditure on Agriculture and social welfare became more prominent.
- (3) Thus the analysis of composition and the changes in the composition indicated that, there is  $h_{0}^{-1}$

systematic policy in making the expenditure allocations to different heads.

The conclusions and findings summarised above lead us to conclude the following.

- (a) The Panchayat Samiti as a local government does not have any source of revenue other than the grants received from Zilla Parishad.
- (b) The Panchayat Samiti can not adopt any specific policy of expenditure as it does not enjoy any autonomy in incurring the expenditure.
- (c) The sanction of grants and the actual disbursement of grants do not corroborate with each other and consequently the actual undertaking of any work is subjected to disbursement of grants. This leaves a long time gap between the planning of an activity and its actual implementation.

#### 5.3 SUGGESTIONS :-

Taking into consideration the findings given above, it is suggested that, the Panchayat Samiti as a local government needs to be strengthened in many respects. In the first place the Panchayat Samiti should assume greater role in planning and implementation of economic activities. For doing this the Panchayat Samiti should be given greater powers for collecting revenue. So that it can tap other, than the grants, sources of raising finances. Secondly,

the Panchayat Samiti should have expenditure autonomy for the activities to be planned and implemented in a more meaningful manner. It is felt that the expenditure autonomy if given properly would boost up the morale of the leaders of Panchayat Samiti and that the Panchayat Samiti would be able to play a more significant role in decentralised planning system.

## 5.4 CONCLUSION:

The present study thus highlighted the weak character of Panchayat Samiti finances, calling for appropriate changes that would strengthen the Panchayat Samiti and its role in economic planning.