

APPENDIXB\_I\_B\_L\_I\_O\_G\_R\_A\_P\_H\_Y

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- 18) Balagopal T.A.S. : Export Management.
- 19) Pradhan and : Business Communication.  
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- 20) Mazumdar, : Business Economics.  
Mankar, Jagannathan  
and Sardesai.
- 21) Rudrabasavraj : Executive Development  
M.N. in India.
- 22) Sherlekar S.A. : Business Organisation  
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- 23) नामदेव व्हटकर : महाराष्ट्रातील चर्मद्योग  
आणि त्याचा विकास.

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All concerns manufactured footwear, i.e. shoes, sandals, chappals, etc. In 7 concerns Chappals alone where made, the annual production varying between 250 to 1,000 pairs. In the other concerns also a large part of the total production consisted of Chappals, shoes and boots accounting for between 12 to 30 per cent of the total production. In the 7 concerns producing Chappals only, the value of the annual production varied between Rs.900 and Rs.4,000 each. In 4 of the remaining concerns it varied between Rs.1,400 and Rs.5,400 each, while in the largest concerns it was Rs.44,000. He noted one establishment which imported fancy leather-bags, purses and seats etc. from outside. In another concern a small amount of repair work, in the addition to the manufacture of shoes and sandals, was done. The Kolhapur type of chappal which was a specialty of the Kolhapur leather-workers, was famous in the Maratha country.

The tools of the trade consisted of a pair of scrapers, iron spikes, anvils hammers, etc. Sewing machine constituted an important item in the equipment of 9 of these concerns had three machines, the others having one each. The minimum total cost of the equipment other than the sewing machine, was put at between Rs.10 and 15. In one concern the workers also brought their own tools. With