CERTIFICATE

This is to certify that the dissertation entitled,

"A STUDY OF JOB DESIGN APPROACH - AN EMPIRICAL

VALIDATION", is a genuine and bonafide work prepared

by Shri Rajashekharappa G. L. under my guidance and

direct supervision, submitted to the Shivaji University,

Kolhapur, as a partial fulfilment of the award of degree

of MASTER OF PHILOSOPHY IN COMMERCE AND MANAGEMENT.

To the best of my knowledge and belief, the matter presented in this dissertation has not been submitted earlier for the award of M. Phil. or any course of Shivaji University or any other university.

KOLHAPUR

17/10/1992

(Dr. Babu Thomas)
M.A., Ph.D.

RESEARCH GUIDE